

# Salim Habib University

## MS SAMPLE TEST

### General Test:

There are two sections of the paper i.e English and Quantitative/Analytical Reasoning

### Section 1. ENGLISH

**Q1.** Select the synonym for “**Recalcitrant**”:

- a) Compliant
- b) Obdurate
- c) Submissive
- d) Tractable

**Correct Answer: B**

**Q2.** Choose the pair that best complete the analogy;

PALIMPSEST : TEXT ::

- a) Facade : Building
- b) Revision : Draft
- c) Fossil : Organism
- d) Imitation : Original

**Correct Answer: C**

**Q3. Idiom** “To cut the Gordian knot” means:

- a) To avoid facing a challenge
- b) To solve a complex problem with bold action
- c) To complicate a simple matter unnecessarily
- d) To make an impossible decision

**Correct Answer: B**

**Q4. Sentence Completion**

Her argument, while initially \_\_\_\_, revealed upon closer scrutiny a subtle coherence that had been overlooked by most critics.

- a) Disjointed
- b) Perspicuous
- c) Methodical
- d) Rigid

**Correct Answer: A**

### Passage

Competitive advantage in volatile environments is rarely secured through static positioning.

Instead, firms increasingly rely on dynamic capabilities: the ability to sense shifts, seize opportunities, and reconfigure resources ahead of rivals. Yet, the paradox lies in routinizing adaptability—establishing processes flexible enough to reorient strategy repeatedly without collapsing under their own fluidity.

**Q1. The passage primarily emphasizes:**

- a) The superiority of static market positioning over dynamic capabilities.
- b) The challenge of institutionalizing flexibility in organizations.
- c) The inevitability of collapse in turbulent environments.
- d) The irrelevance of competitive advantage in volatile markets.

**Correct Answer: B**

**Q2. The paradox mentioned refers to:**

- a) How adaptability can undermine stability if excessively routinized.
- b) Why firms with static strategies outperform adaptable firms.
- c) The tension between profitability and growth.
- d) The contradiction between positioning and resource allocation.

**Correct Answer: A**

**Q3. Which of the following, if true, would most weaken the author's claim?**

- a) Case evidence of firms maintaining long-term advantage through a single positioning strategy.
- b) Studies showing dynamic capabilities correlate with superior performance in volatile markets.
- c) Data proving organizations that lack routines collapse faster.
- d) Theoretical models of competition that ignore volatility.

**Correct Answer: A**

## **Section 2.**

### **ANALYTICAL/LOGICAL & QUANTITATIVE REASONING:**

**Q1.** A student's score increased by 25% from Test 1 to Test 2, and then decreased by 20% in Test 3. If her final score was 72, what was her score in Test 1?

- a) 70
- b) 72
- c) 75
- d) 80

**Correct Answer: B**

**Q2.** The ratio of the present ages of A and B is 7:9. After 6 years, the ratio will be 9:11. What is B's present age?

- a) 27
- b) 33
- c) 36
- d) 45

**Correct Answer: A**

**Q3.** A 300 m train passes a pole in 12 seconds and a platform in 20 seconds. What is the length of the platform?

- a) 200 m
- b) 220 m
- c) 240 m
- d) 260 m

**Correct Answer: A**

**Q4.** Five books (A, B, C, D, E) are placed on a shelf.

- A is to the left of C.
- D is to the right of B.
- E is not at either end.
- C is immediately left of D.

Which book is in the middle?

- a) A
- b) B
- c) C
- d) E

**Correct Answer: C**

**Q5.** Statement: “The board decided to increase dividends this year despite lower profits.” Which assumption is implicit?

- a) The company has reserves or cash flow to support payouts.
- b) Shareholders prefer long-term capital gains over dividends.
- c) Dividend policy never affects investor perception.
- d) Profits are irrelevant to dividend decisions.

**Correct Answer: A**

**Q6.** Premise: “Exports grew by 15% this year, while imports grew by 5%.” Which inference is most valid?

- a) The country’s trade surplus increased.
- b) The country’s trade deficit decreased.
- c) The trade balance improved compared to last year.
- d) The currency value appreciated.

**Correct Answer: C**